

# REGISTER OF KEY DECISIONS: 1 January 2019 – 31 January 2019

Published on 20 December 2018

## What is a Register of Key Decisions?

The Register is a published list of the key decisions which are due to be taken by the:

- Greater Manchester Combined Authority (GMCA)
- Greater Manchester Elected Mayor
- Joint GMCA & AGMA Executive Board
- Transport for Greater Manchester Committee;
- GMCA Resources Committee;
- GMCA's Waste Committee;
- Key decisions delegated to officers

These decisions must be published on the Register at least **28 clear days before the decision is to be taken**, whether in public or private. The Register is updated at least once a month.

This Register of Key Decisions has been prepared in accordance with [Combined Authorities \(Overview and Scrutiny Committees, Access to Information and Audit Committees\) Order 2017](#) ('the Order').

The Register is published on the GMCA's website [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk) and hard copies are available at the offices of:

Greater Manchester Combined Authority  
& Greater Manchester Mayor  
Churchgate House  
Oxford Street  
Manchester M1 6EU

## What is a Key Decision?

A key decision defined by 'the Order' is a decision which, in the view of the Greater Manchester Combined Authority's Overview and Scrutiny Committee, would result in any of the decision makers listed:

- (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or
- (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.

The GMCA's has three thematic Scrutiny Committees:

- Corporate Issues and Reform
- Economy, Business Growth and Skills
- Housing, Planning and Environment

These Committees' role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.

## How to find out more on these proposed decisions

The report (other than those which contain confidential or exempt information) relating to these decisions will be published on the GMCA's website five working days before the decision is to be made see [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk).

For general information about the decision-making process please contact:

GMCA Head of Governance and Scrutiny  
Julie Connor  
[julie.connor@greatermanchester-ca.gov.uk](mailto:julie.connor@greatermanchester-ca.gov.uk)

<b>Additions to the Register since it was published on 13 December 2018</b>					
<b>Decision title</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>What is the decision?</b>	<b>Documents to be considered</b>	<b>Officer Contact</b>
Manchester Fire and Rescue Service Programme for Change (PFC)	GM Mayor	15 February 2019	Approval to proceed with proposals to change fire cover arrangements and implement structural changes within Greater Manchester Fire and Rescue Service.	Report with recommendations	Jim Wallace <a href="mailto:wallacej@manchesterfire.gov.uk">wallacej@manchesterfire.gov.uk</a>
Appointment of preferred bidders for provision of future waste management service contracts	GMCA	15 February 2019	To confirm the preferred bidder(s) for the Waste & Resources Management Services (WRMS) and Household Waste Recycling Centre Management Services (HWRCMS) contracts and to delegate authority to officers to conclude the biowaste contracts	Report with recommendations	David Taylor <a href="mailto:david.taylor@greatermanchester-ca.gov.uk">david.taylor@greatermanchester-ca.gov.uk</a>
Approval of levy rebate for 18/19 and setting of Waste budget and allocation of levy to Districts for 19/20	GMCA	15 February 2019	To approve the levy rebate for 18/19 and the Waste & Resources budget and the levy allocation to constituent Districts for 2019/20 and approval of the capital programme and associated scheme spend	Report with recommendations	Richard Paver <a href="mailto:Richard.paver@greatermanchester-ca.gov.uk">Richard.paver@greatermanchester-ca.gov.uk</a>

Great Places	GMCA	25 January 2019	Following GMCA's successful bid for Great Place, to agree the Great Place programme.	Report with recommendations	Julie McCarthy <a href="mailto:Julie.McCarthy@greatermanchester-ca.gov.uk">Julie.McCarthy@greatermanchester-ca.gov.uk</a>  Alison Gordon <a href="mailto:Alison.Gordon@greatermanchester-ca.gov.uk">Alison.Gordon@greatermanchester-ca.gov.uk</a>
Local Full Fibre Network – GMCA role and inclusion of GMCA assets	GMCA /GM Mayor	25 January 2019	To agree the GM Full Fibre programme and capital spend within Fire and Transport and transfer of grant to District Councils	Report with recommendations	Alison Gordon <a href="mailto:Alison.Gordon@greatermanchester-ca.gov.uk">Alison.Gordon@greatermanchester-ca.gov.uk</a>
'IGNITION' Urban Innovation Action project	GMCA	February - March 2019	To approve signing of Project partnership agreement and subsequent 'subsidiary' contract between GMCA and European Commission – expected formal signing and full contracting by Fri 22 March 2019	Report with recommendations	Simon Nokes <a href="mailto:simon.nokes@greatermanchester-ca.gov.uk">simon.nokes@greatermanchester-ca.gov.uk</a>  Mark Atherton <a href="mailto:mark.atherton@greatermanchester-ca.gov.uk">mark.atherton@greatermanchester-ca.gov.uk</a>
5 Year Environment Plan	GMCA	February - March 2019	To approve a 5 Year Environment Plan for Greater Manchester, encompassing what action is needed across GM to deliver our environmental vision and a set of GMCA commitments to support that.	Report with recommendations	Simon Nokes <a href="mailto:simon.nokes@greatermanchester-ca.gov.uk">simon.nokes@greatermanchester-ca.gov.uk</a>  Mark Atherton <a href="mailto:mark.atherton@greatermanchester-ca.gov.uk">mark.atherton@greatermanchester-ca.gov.uk</a>

Housing Infrastructure Fund – Business Case Support Grant	GMCA/GM Mayor	25 January 2019	Approve that the Homes England business case support grant is transferred to the district authorities, in line with the agreed support plans, upon successful draw down of the grant from Homes England	Report with recommendations	Bethan McCaw <a href="mailto:bethan.mccaw@greatermanchester-ca.gov.uk">bethan.mccaw@greatermanchester-ca.gov.uk</a>
Funding Co-production project from the Reform Investment Fund	GMCA/GM Mayor	25 January 2019	Decision to allocate £150k from the Reform Investment Fund as match funding for the second phase of the ‘Elephants’ Co-production project	Report with recommendations	Jacob Botham <a href="mailto:Jacob.botham@greatermanchester-ca.gov.uk">Jacob.botham@greatermanchester-ca.gov.uk</a>
Early Years Population Health Transformation Funding	GMCA/GM Mayor	25 January 2019	Authorisation to release to District Councils £2.1m population health funding received by GMCA to deliver priority programmes identified in the GM School Readiness programme.	Report with recommendations	Jane Forrest <a href="mailto:Jane.forrest@greatermanchester-ca.gov.uk">Jane.forrest@greatermanchester-ca.gov.uk</a>
GMCA non–Transport Revenue Budgets	GMCA	January 2019	1) To approve GMCA 2019/20 non -Transport Budget as set out in the report and contributions from District Councils.	Report with recommendations	Richard Paver <a href="mailto:Richard.paver@greatermanchester-ca.gov.uk">Richard.paver@greatermanchester-ca.gov.uk</a>

			<p>2) To approve use of reserves as set out in the report.</p> <p>3) To approve levels of funding to MIDAS and Marketing Manchester.</p>		
GMCA Transport Revenue Budget	GMCA / GM Mayor	January – February 2019	<p>1) To approve GMCA 2019/20 Transport Budget and levies on District Councils.</p> <p>2) To approve use of earn back revenue grant for non-mayoral functions.</p> <p>3) To approve use of reserves as set out in the report.</p> <p>4) To approve the revenue support grant to TfGM.</p>	Report with recommendations	Richard Paver <a href="mailto:Richard.paver@greatermanchester-ca.gov.uk">Richard.paver@greatermanchester-ca.gov.uk</a>
GMCA Treasury and Capital Management Strategy	GMCA	January – February 2019	1) To approve the proposed Treasury Management and Capital strategy as set out in the report, and the associated prudential indicators including those relevant to	Report with recommendations	Richard Paver <a href="mailto:Richard.paver@greatermanchester-ca.gov.uk">Richard.paver@greatermanchester-ca.gov.uk</a>

			the Police and Crime Commissioner function.		
<p>GMCA Capital Programme:</p> <ul style="list-style-type: none"> <li>• Transport</li> <li>• GMCA non-transport</li> <li>• GMFRS</li> <li>• Waste</li> </ul>	GMCA / GM Mayor	January – February 2019	1) To approve 2019/20 capital programme and forward commitments as set out in the report.	Report with recommendations	Richard Paver <a href="mailto:Richard.paver@greatermanchester-ca.gov.uk">Richard.paver@greatermanchester-ca.gov.uk</a>
Mayoral Precept Report	GMCA / GM Mayor	January - February 2019	<p>1) To approve the Mayor’s General budget for 2019/20 including the budget for Fire and Rescue service as set out in the report.</p> <p>2) To approve the calculation of the precepts and Council Tax levels apportioned to bands A to H and agree relevant resolutions.</p> <p>3) To approve use of reserves as set out in the report.</p> <p>4) To approve the resolutions as set out in the report.</p>	Report with recommendations	Richard Paver <a href="mailto:Richard.paver@greatermanchester-ca.gov.uk">Richard.paver@greatermanchester-ca.gov.uk</a>

			5) To approve the making of grants to District Councils as set out in the report.		
GMCA Budget Update 2018/19	GMCA / GM Mayor	January 2019	<p>1) To approve budget adjustments as set out in the report.</p> <p>2) To note and agree distribution of Business Rates 100% pilot proceeds via grants to District Councils.</p> <p>3) To approve grant payments to Manchester City Council in relation to Care Leavers activity.</p>	Report with recommendations	Richard Paver <a href="mailto:Richard.paver@greatermanchester-ca.gov.uk">Richard.paver@greatermanchester-ca.gov.uk</a>
Trouble Families Funding	GMCA/GM Mayor	25 January 2019	Authorisation to allocate Trouble Families Funding including grants to district councils	Report with recommendations	Jacob Botham <a href="mailto:Jacob.Botham@greatermanchester-ca.gov.uk">Jacob.Botham@greatermanchester-ca.gov.uk</a>

**Removals from the Register since it was published on 13 December 2018**

Decision title	Decision Maker	Planned Decision Dates	What is the decision?	Documents to be considered	Officer Contact

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GM Infrastructure Framework	GMCA	11 January 2019	To approve the draft Greater Manchester Infrastructure Framework	Report with recommendations	Anne Morgan <a href="mailto:Anne.Morgan@greatermanchester-ca.gov.uk">Anne.Morgan@greatermanchester-ca.gov.uk</a>
Forthcoming changes to the Bus Network	TfGMC Bus Network and TfGM Services Sub-Committee	18 January 2019	The Sub-Committee will be asked to : Approve forthcoming changes to subsidised bus services.	Report with recommendations	Alison Chew <a href="mailto:Alison.chew@tfgm.com">Alison.chew@tfgm.com</a>
GM Co-operative Commission	GMCA	25 January 2019	Approval of the Terms of Reference, arrangements, and lines of enquiry for the GM Co-operative Commission	Report with recommendations	Anne Lythgoe <a href="mailto:anne.lythgoe@greatermanchester-ca.gov.uk">anne.lythgoe@greatermanchester-ca.gov.uk</a>
Transforming Cities Fund - Challenge Fund Approval and Funding	GMCA	January - February 2019	The GMCA will be asked to grant Programme Entry, Full or Conditional Approval and/or release funding for cycling and walking schemes within the Transforming Cities Fund – Challenge Fund	Report with recommendations	Steve Warrener <a href="mailto:Steve.Warrener@TfGM.com">Steve.Warrener@TfGM.com</a>

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GMCA 142 – Provision of Equalities Alterations on 12 Fire Stations	GMCA Treasurer and Chief Fire Officer	January - February 2019	To approve capital schemes	Report with recommendations	Debbie Partington <a href="mailto:partinde@manchesterfire.gov.uk">partinde@manchesterfire.gov.uk</a>
Funding for renovation and reconstruction of LGBT+ Centre	GMCA	25 January 2019	To provide £450,000 of funding from retained business rates to the Proud Trust, to support the renovation and reconstruction of the LGBT+ Centre	Report with recommendations	Nick Fairclough <a href="mailto:nick.fairclough@greatermanchester-ca.gov.uk">nick.fairclough@greatermanchester-ca.gov.uk</a>
Greater Manchester Local Industrial Strategy	GMCA	March - June 2019	To agree the Greater Manchester Local Industrial Strategy	Report with recommendations	John Holden john.holden@greatermanchester-ca.gov.uk
Town Centre Challenge - Mayoral Development Corporation	GMCA	January - February 2019	To agree the proposed approach to a Mayoral Development Corporation in Stockport Town Centre West	Report with recommendations	Anne Morgan <a href="mailto:Anne.morgan@greatermanchester-ca.gov.uk">Anne.morgan@greatermanchester-ca.gov.uk</a>
Whole System Energy Plan for Greater Manchester	GMCA	January - February 2019	To review and agree adoption of the Whole System Energy Plan for GM	Report with recommendations	Simon Nokes <a href="mailto:simon.nokes@greatermanchester-ca.gov.uk">simon.nokes@greatermanchester-ca.gov.uk</a>  Mark Atherton

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					<a href="mailto:mark.atherton@greatermanchester-ca.gov.uk">mark.atherton@greatermanchester-ca.gov.uk</a>
Award of Skills Capital	GMCA	January - February 2019	To approve final award to applicants	Report with recommendations	Gemma Marsh <a href="mailto:Gemma.Marsh@greatermanchester-ca.gov.uk">Gemma.Marsh@greatermanchester-ca.gov.uk</a>
Digital & Creative Investment Strategy	GMCA	January - March 2019	To consider investment in the Creative & Digital Sector to align with the Local Industrial Strategy.	Report with recommendations	Simon Nokes <a href="mailto:Simon.nokes@greatermanchester-ca.gov.uk">Simon.nokes@greatermanchester-ca.gov.uk</a>
GM Working Well (Specialist Employment Service)	GMCA	January - February 2019	To approve the commissioning of the GM Working Well (Specialist Employment Service) Programme	Report with recommendations	Mat Ainsworth <a href="mailto:Matthew.ainsworth@greatermanchester-ca.gov.uk">Matthew.ainsworth@greatermanchester-ca.gov.uk</a>
2040 Strategy Annual Progress Report & Delivery Plan	GMCA	January - February 2019	To approve the publication of the 2040 Strategy Annual Progress Report and Draft 2040 Delivery Plan and agree the resulting activities	Report with recommendations	Eamonn Boylan <a href="mailto:Eamonn.Boylan@greatermanchester-ca.gov.uk">Eamonn.Boylan@greatermanchester-ca.gov.uk</a>

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Establishment of the Greater Manchester Disabled People's Panel	GMCA	January - February 2019	To establish the Greater Manchester Disabled People's Panel	Report with recommendations	David Rogerson <a href="mailto:David.Rogerson@greatermanchester-ca.gov.uk">David.Rogerson@greatermanchester-ca.gov.uk</a>
Greater Manchester Housing Strategy	GMCA	January - February 2019	To approve the Draft Housing Strategy	Report with recommendations	Steve Fyfe <a href="mailto:steve.fyfe@greatermanchester-ca.gov.uk">steve.fyfe@greatermanchester-ca.gov.uk</a>
Greater Manchester Natural Capital Investment Plan	GMCA	January - February 2019	To review and approve the Natural Capital Investment Plan	Report with recommendations	Simon Nokes <a href="mailto:Simon.Nokes@greatermanchester-ca.gov.uk">Simon.Nokes@greatermanchester-ca.gov.uk</a>  Mark Atherton <a href="mailto:Marl.Atherton@greatermanchester-ca.gov.uk">Marl.Atherton@greatermanchester-ca.gov.uk</a>
Enabling Reform through a Common Data Sharing Platform; GM Unified Architecture	GMCA	January - February 2019	To approve the documented funding arrangements and the procurement approach for the Greater Manchester Unified Architecture and associated roadmap	Report with recommendations	Phil Swan <a href="mailto:Phil.Swan@greatermanchester-ca.gov.uk">Phil.Swan@greatermanchester-ca.gov.uk</a>
Capital Programme Approval and Funding	GMCA	January - February 2019	To grant Full or Conditional Approval and/or release funding / approve expenditure for schemes within the Growth Deal	Report with recommendations	Steve Warrener <a href="mailto:Steve.Warrener@tfgm.com">Steve.Warrener@tfgm.com</a>

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			1,2,3 and/or the Transforming Cities Fund		
Management and development of A Bed Every Night Winter Homelessness Programme	GMCA/GM Mayor	January - February 2019	To confirm funding mechanism and funding allocations and to monitor progress of the scheme  To delegate authority to Chief Executive, in consultation with portfolio lead Chief Executive & Leader to approve service changes as required.	Report with recommendations	Mike Wright <a href="mailto:Mike.Wright@greatermanchester-ca.gov.uk">Mike.Wright@greatermanchester-ca.gov.uk</a>
Development of Cross-boundary Arrangements and Use of Temporary Accommodation in GM	GMCA	January - February 2019	To approve the scope of the project to monitor, assess and review nature and extent of cross boundary placements of homeless households in GM.	Report with recommendations	Mike Wright <a href="mailto:Mike.Wright@greatermanchester-ca.gov.uk">Mike.Wright@greatermanchester-ca.gov.uk</a>
Continuing Development of Programmes within the Homelessness Prevention Trailblaze	GMCA/GM Mayor	January - February 2019	To delegate authority to approve spend against agreed trail blazer action programme, including grants to District Councils.	Report with recommendations	Mike Wright <a href="mailto:Mike.Wright@greatermanchester-ca.gov.uk">Mike.Wright@greatermanchester-ca.gov.uk</a>

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Business Funds	GMCA	January - February 2019	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing investments, including where relevant negotiated settlements.	Report with recommendations	Kirsteen Armitage <a href="mailto:Kirsteen.Armitage@greatermanchester-ca.gov.uk">Kirsteen.Armitage@greatermanchester-ca.gov.uk</a>
Property Funds	GMCA	January - February 2019	To conditionally approve property investments to proceed to due diligence and/or note commercial changes to existing investments	Report with recommendations	Kirsteen Armitage <a href="mailto:Kirsteen.Armitage@greatermanchester-ca.gov.uk">Kirsteen.Armitage@greatermanchester-ca.gov.uk</a>
Housing Funds	GMCA	January - February 2019	To conditionally approve housing investments to proceed to due diligence and/or note commercial changes to existing investments	Report with recommendations	Michael Walmsley <a href="mailto:michael.walmsley@greatermanchester-ca.gov.uk">michael.walmsley@greatermanchester-ca.gov.uk</a>
Next steps for a Tobacco Licensing System and Extending Smokefree Spaces in Greater Manchester	GMCA	January - March 2019	To agree the process to take forward a tobacco licensing system and extend smokefree spaces in Greater Manchester in line with the Making Smoking History Strategy, including funding	Report and recommendations	Carolyn Wilkins <a href="mailto:carolyn.wilkins@oldham.gov.uk">carolyn.wilkins@oldham.gov.uk</a>

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Greater Manchester Housing Vision	GMCA	January - February 2019	To approve a vision for the future of housing in Greater Manchester	Report with recommendations	Steve Fyfe <a href="mailto:steve.fyfe@greatermanchester-ca.gov.uk">steve.fyfe@greatermanchester-ca.gov.uk</a>
Young People's Travel	GMCA/GM Mayor	January - February 2019	To approve a proposal with regard to young people's travel	Report with recommendations	Eamonn Boylan <a href="mailto:Eamonn.Boylan@greatermanchester-ca.gov.uk">Eamonn.Boylan@greatermanchester-ca.gov.uk</a>
Greater Manchester Cultural Strategy	GMCA	January - February 2019	To agree a Greater Manchester Cultural Strategy	Report with recommendations	Alison Gordon <a href="mailto:Alison.gordon@greatermanchester-ca.gov.uk">Alison.gordon@greatermanchester-ca.gov.uk</a> ;
Greater Manchester Children's Work	GMCA/ GM Mayor	January - February 2019	To agree that the £7.43m funding from the Department for Education for specific areas of work on innovation and improvement in children's services can be used for the intended purpose, overseen by the Children's Board	Report with recommendations	Charlotte Ramsden <a href="mailto:charlotte.ramsden@salford.gov.uk">charlotte.ramsden@salford.gov.uk</a>
Littleborough Fire Station Refurbishment GMFRS00083	GMCA/GM Mayor	January - February 2019	To approve the capital scheme	Report with recommendations	Anthony Hilton <a href="mailto:hiltona@manchesterfire.gov.uk">hiltona@manchesterfire.gov.uk</a>

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Refurbishment Works: Fire Training Facility GMFRS0087	GMCA/GM Mayor	January - February 2019	To approve the capital scheme	Report with recommendations	Anthony Hilton <a href="mailto:hiltona@manchesterfire.gov.uk">hiltona@manchesterfire.gov.uk</a>
Modification of Waste Contract Facilities	Executive Director – Waste & Recycling, in consultation with the GMCA Chief Executive & Chair of the Waste & Recycling Committee	January - February 2019	To approve modification to waste facilities through the operating contract	Report with recommendations	David Taylor <a href="mailto:david.taylor@greatermanchester-ca.gov.uk">david.taylor@greatermanchester-ca.gov.uk</a>
Resource and Waste Strategy – Outline Proposals	GMCA	January - February 2019	To agree outline proposals and to commence public consultation	Report with recommendations	David Taylor <a href="mailto:david.taylor@greatermanchester-ca.gov.uk">david.taylor@greatermanchester-ca.gov.uk</a>
Additional Capital Expenditure on Fire Suppression and Detection	GMCA	January - February 2019	To approve additional expenditure to install fire suppression and detection systems in some waste facilities	Report with recommendations	David Taylor <a href="mailto:david.taylor@greatermanchester-ca.gov.uk">david.taylor@greatermanchester-ca.gov.uk</a>

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Delivery of Local Authority Asylum Seeker Liaison Programme under Controlling Migration Fund	GMCA/GM Mayor	January - February 2019	To enable the allocation of funding to local authorities to deliver outreach services across Greater Manchester.	Report with recommendations	Andrew Lightfoot <a href="mailto:Andrew.Lightfoot@greatermanchester-ca.gov.uk">Andrew.Lightfoot@greatermanchester-ca.gov.uk</a>
Delivery of Greater Manchester Housing First Programme	GM Treasurer	January - February 2019	To award a contract for the delivery of a GM-wide Housing First programme	Report with recommendations	Mike Wright <a href="mailto:Mike.wright@greatermanchester-ca.gov.uk">Mike.wright@greatermanchester-ca.gov.uk</a>
GMCA 111 – Prince’s Trust Team Building and Residential Activity Programmes – Approved Provider Dynamic Purchasing System (DPS)	GMCA	January - February 2019	To approve acceptance of successful Applicants onto the Dynamic Purchasing System (DPS)	Report and recommendations	Debbie Partington <a href="mailto:partinde@manchesterfire.gov.uk">partinde@manchesterfire.gov.uk</a> ;
Greater Manchester Housing Package Delivery Plan	GMCA	January - February 2019	To approve the submission of a delivery plan for the implementation of the GM Housing Package to Government	Report with recommendations	Steve Fyfe <a href="mailto:steve.fyfe@greatermanchester-ca.gov.uk">steve.fyfe@greatermanchester-ca.gov.uk</a>
Greater Manchester	GMCA	January - February 2019	To approve the new Investment Strategy	Report and Recommendations	Andrew McIntosh <a href="mailto:Andrew.McIntosh@greatermanchester-ca.gov.uk">Andrew.McIntosh@greatermanchester-ca.gov.uk</a>

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Housing Investment Strategy					